



IDGC of CENTRE

*the final stage of RAB
implementation*

Evgeniy Bronnikov, CFO

July, 2010



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December '04

"Interregional Distribution Grid Company of Centre", Open Joint-Stock Company, was incorporated

April '07

The final structure of the Company was approved, the Company now includes 11 regional grid companies in Central Russia (decision of the Board of Directors of RAO UES of Russia)

2004-2005

2006

2007

2008

2009

2010

'06

Enhancement of DGC management system. Transferring of powers of the DGC sole executive body to the Company

March '08

Connection DGCs to IDGC of Centre

May '08 Company's shares were launched for trading at MICEX (MRKC) and RTS

July '08 JSC "IDGC Holding" became the majority shareholder of the Company

October '08 Shares of IDGC of Centre were included in calculation base of MICEX PWR

January '09 the first 3 branches transferred to RAB: Belgorodenergo, Lipetskenergo, Tverenergo

April '09 Listing at MICEX. The Company's shares were included into "B" quotation list of exchange

November '09 the Company obtained the credit rating S&P BB-/B/ruAA- forecast "Stable"

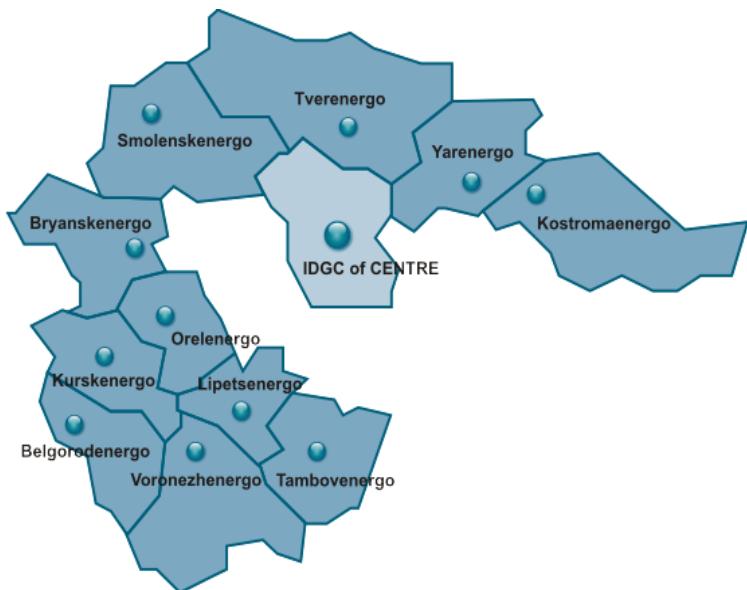
January '10

Another 2 branches transferred to RAB: Kurskenergo, Yarenergo

April '10 All RAB tariff applications on each 6 branches left were submitted into regulating bodies

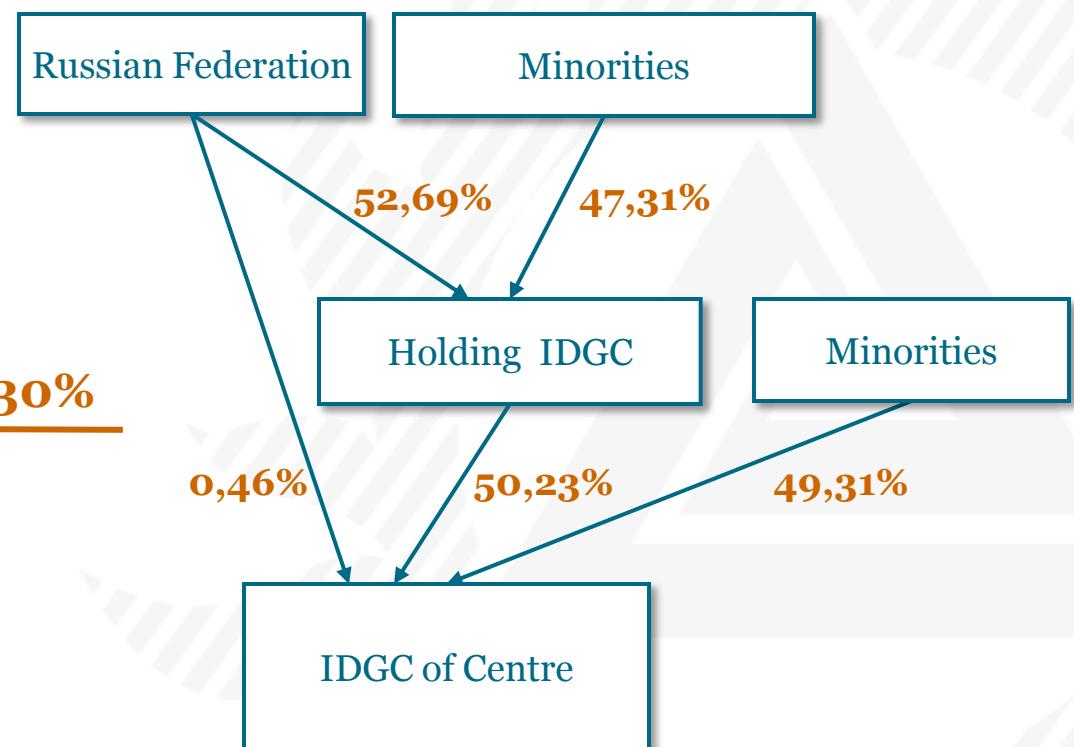
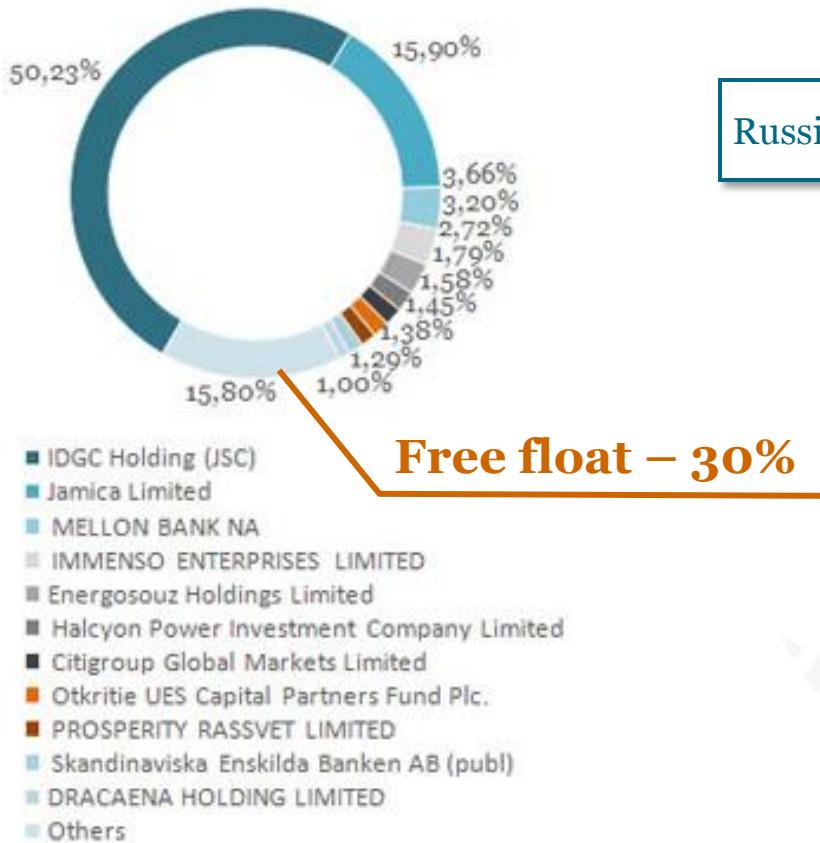
July' 10 Rating Agency S&P approved the Company's credit rating "BB-", forecast "Stable"

Key Figures



Capitalization (21.07.2010)	RUR 42.72 bln USD 1.41 bln
Amount of shareholders (04.05.2009)	17, 170
Revenue (RAS 2009)	RUR 49.1 bln
Net profit (RAS 2009)	RUR 1.3 bln
Net assets (RAS 31.12.2009)	RUR 41.3 bln
Output (2009)	53.1 b kWh
Length of power lines (overhead power lines c 0.4 – 110 kV 31.12.2009)	361.6 thousand km
Transformer capacity (31.12.2009)	
35 – 110 kV	31.0 GVA
6 – 10/0.4 kV	14.9 GVA
Number of the personnel (31.12.2009)	28.3 thousand
Service area	457.7 thousand km ²

Share Capital & Corporate Structure



As of 12.05.10

External bodies responsible for monitoring financial and economic activities:



High authority:

General Meeting of Shareholders

Strategic management body:

Board of Directors

Executive bodies:

Management Board

Chairman of the MB – Director General

Internal control bodies over business activity

Internal Control and Audit Department

Committees (5):

Committee for Strategy and Development (1)

Reliability Committee (2)

Committee for Personnel and Remuneration (3)

Committee for Audit(4)

Committee for Technological Connection (5)

 Control bodies over the Company's business activity

 Bodies providing recommendations for the Board of Directors over the Company's strategic development

 formed in 2009

Strategic Vision of the Company's Top Management

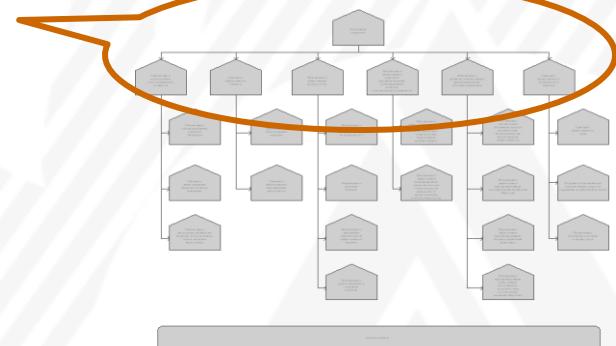
Management's target subsystems

- Growth and reforms
- Finance
- Clients
- Principal business processes
- Management systems
- Personnel

Key Goals of the Company



Goals of the Company



Ensure long-term growth of shareholders capital value

Enhance efficiency of business

Ensure effective sales of services

Realize efficient and safe functioning and innovative development of electricity network complex

Ensure the development and efficient functioning of management system

Enhance efficiency of human resources

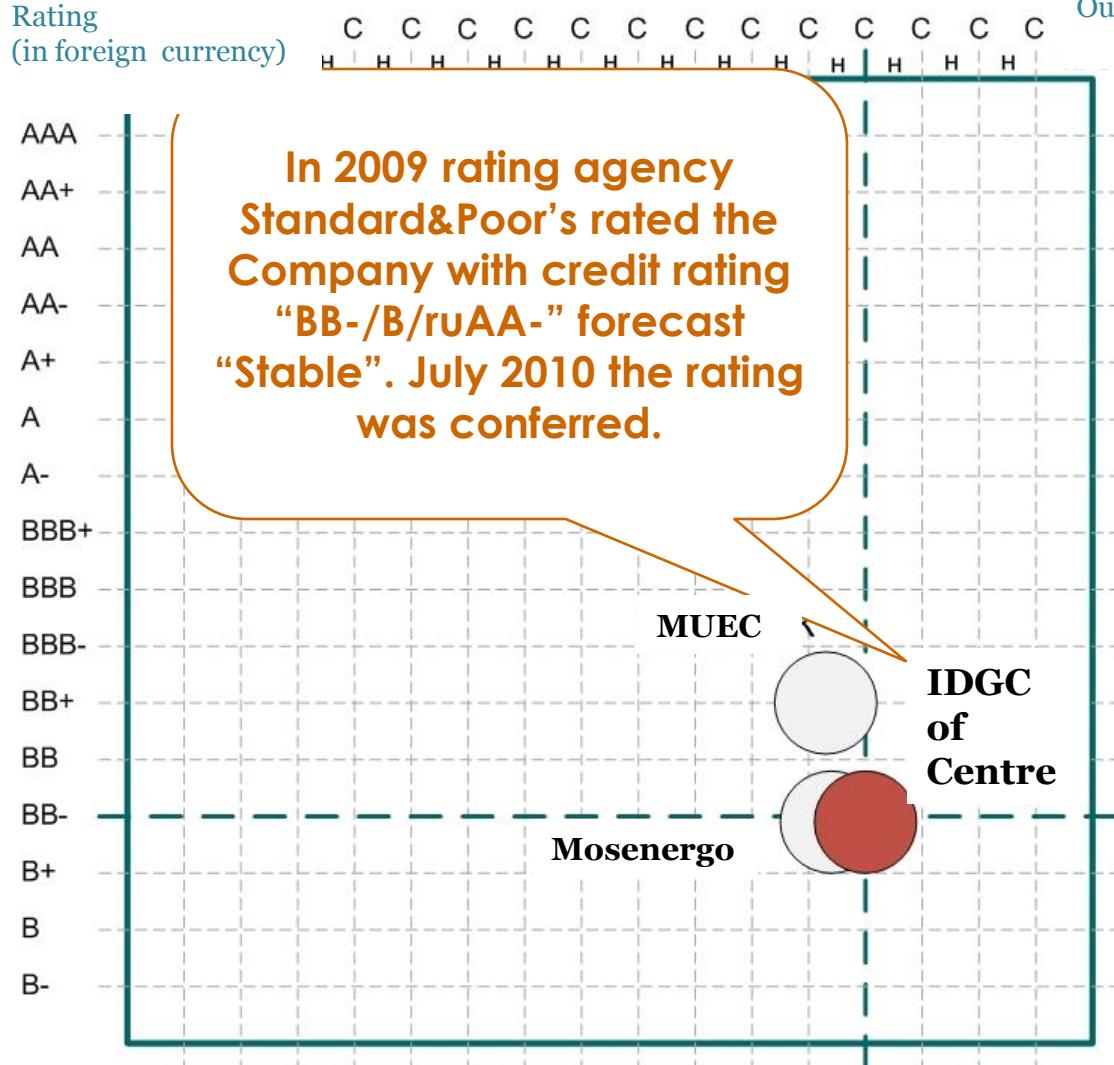
Key Control Indicators (1)

GROWTH AND REFORMS	<p>Total Shareholder Return (TSR)</p> <p>Company's share in the Region's output</p>	<p>Ranking list position of market multiples among IDGCs</p>	<p>Change of share value in comparison with industry indicators</p>
FINANCE	<p>Economic Value Added (EVA)</p> <p>Return on Equity (ROE)*</p> <p><i>*- ensured by cash flow</i></p>	<p>Return on Invested Capital (ROIC)*</p> <p><i>*- ensured by cash flow</i></p>	<p>Net Profit*</p> <p><i>*- ensured by cash flow</i></p>
CLIENTS	<p>Losses in networks</p>	<p>Fulfillment of plan on revenues from electricity transmission services</p>	<p>Fulfillment of plan on cash assets from electricity transmission services</p>

Key Control Indicators (2)

PRINCIPAL BUSINESS PROCESSES	Fulfillment of program on technological losses decrease measures	Compliance with quality standards of electric power supply The System Average Interruption Frequency Index (SAIFI)	The System Average Interruption Duration Index (SAIDI)
MANAGEMENT SYSTEMS	Effectiveness of business processes' system	Effectiveness of projects' portfolio	Safety Indicator of IT infrastructure Expenses limitation on IT infrastructure
PERSONNEL	Quality of personnel training	Personnel number	Index of on-the-job injuries level

Scale of international Rating (in foreign currency)



Outlook (C-Stable) (H-Negative)

Credit rating history

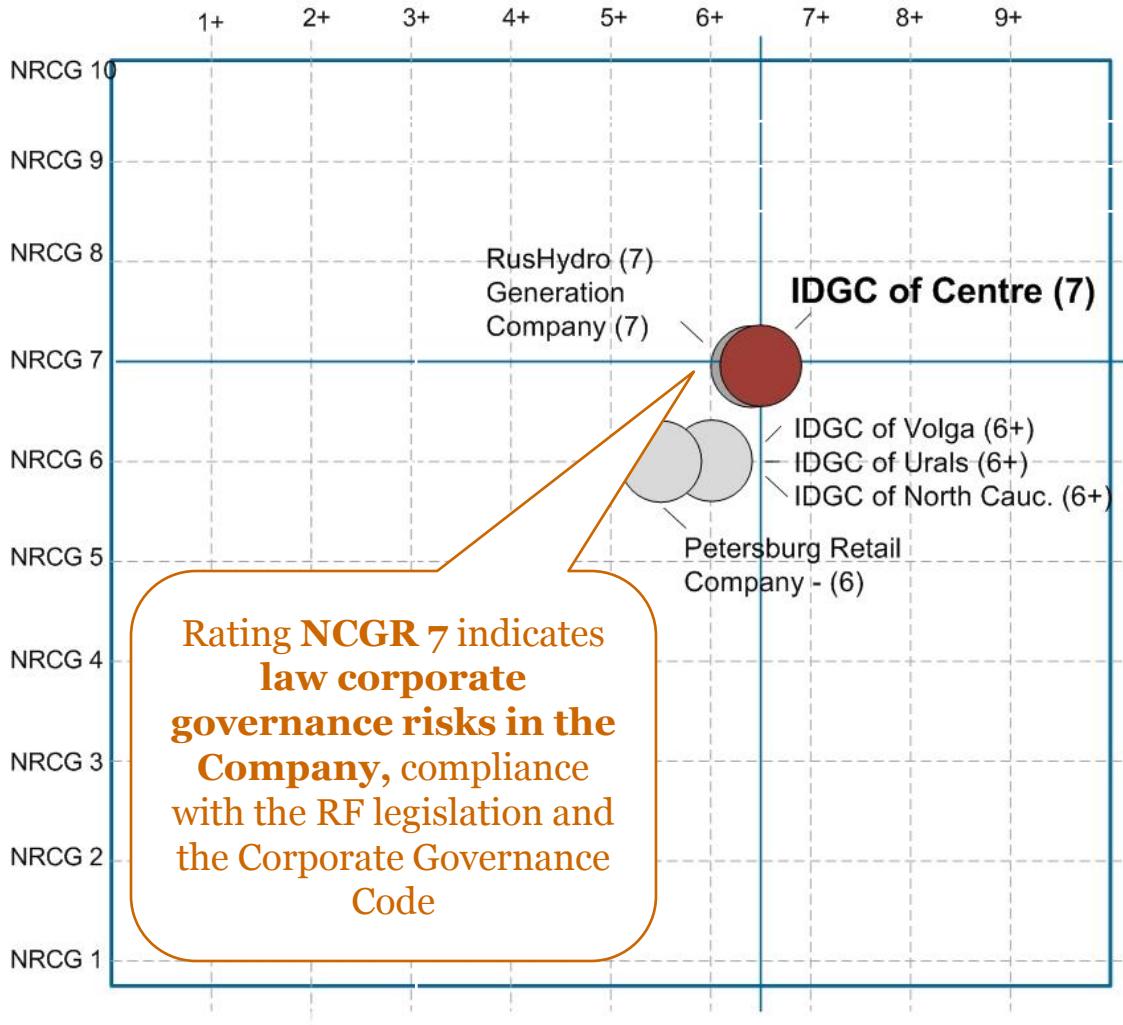
Conferred

July '10
November '09



Level certifying capability of →the Company to fulfill its financial liabilities

CGR Storyline of IDGC of Centre



Conferred

July' 09

Conferred

February'09

Awarded

September'08

Developed practice of corporate governance



“7” Developed practice of corporate governance, leading position among other IDGCs

Stock Market

Start of trading: May 21, 2008

Quotation list «B» MICEX

IDGC of Centre shares are included in **MICEX PWR** index calculation base

Ticker symbols:

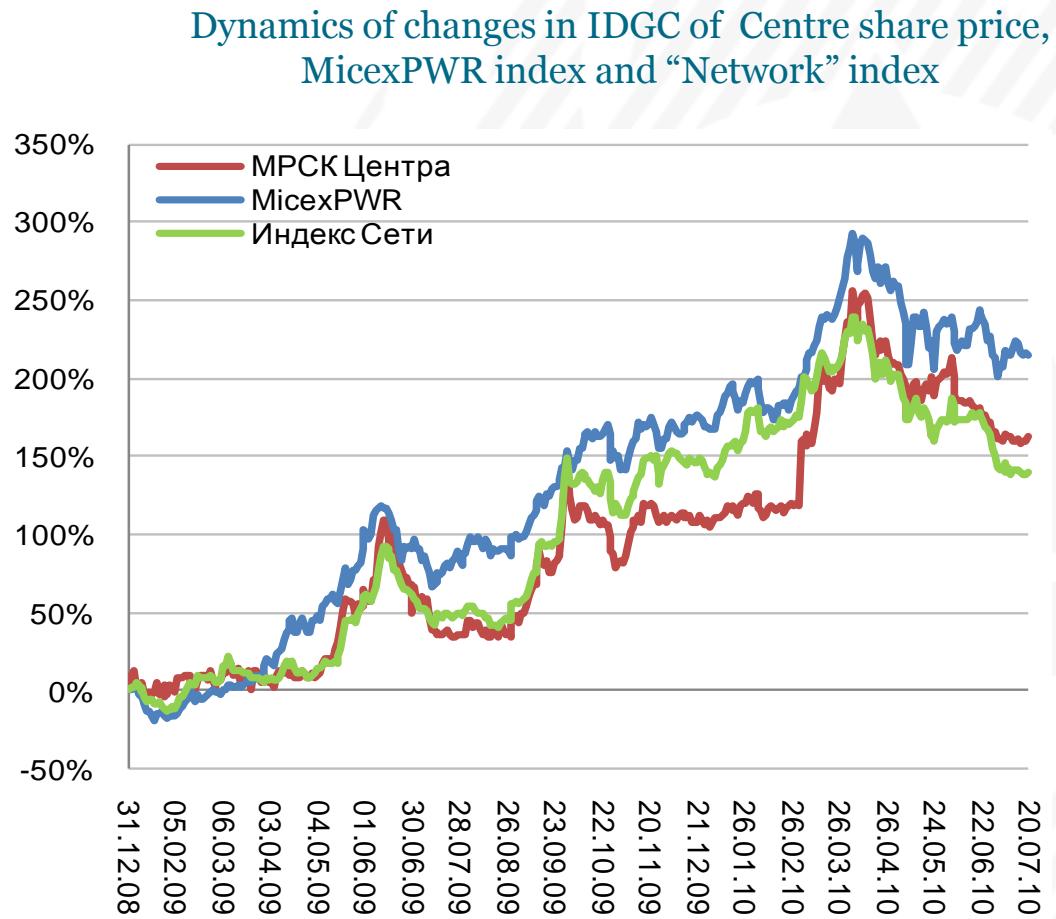
RTS

MRKC

MRKCG

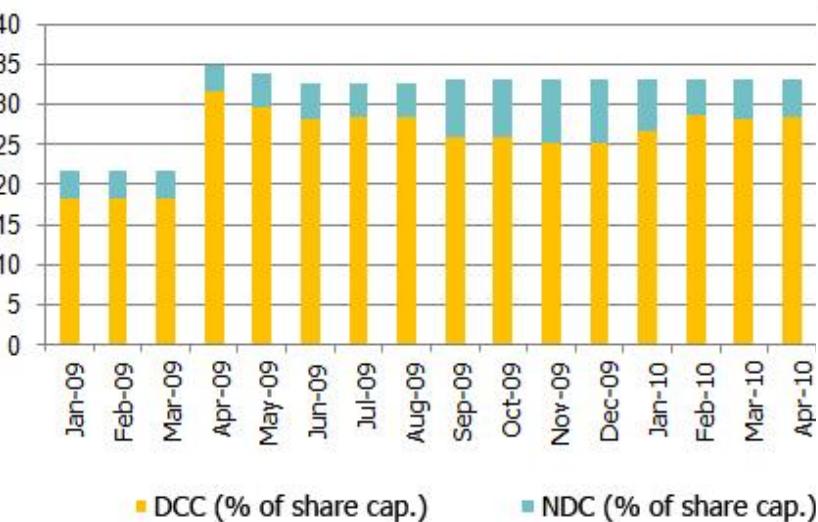
MICEX

MRKC

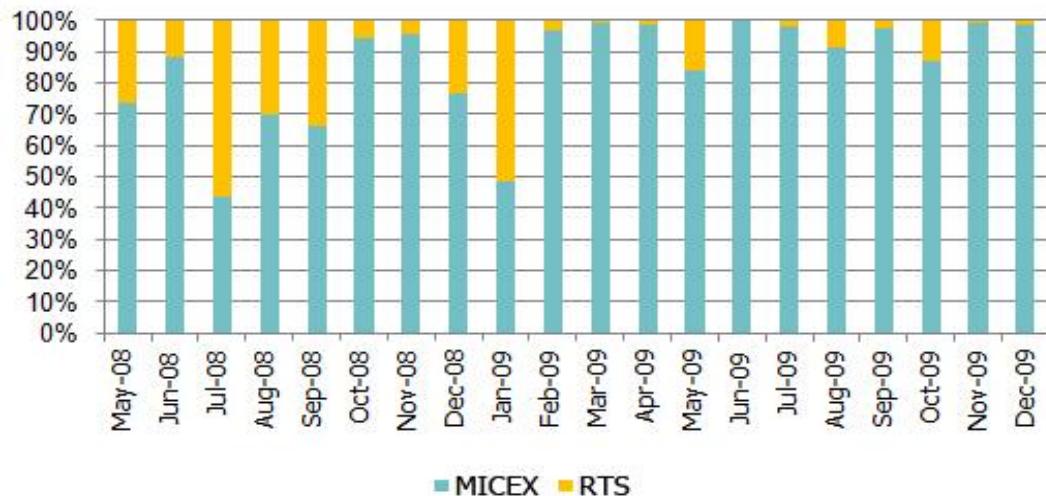


Stock Market Key Parameters (1)

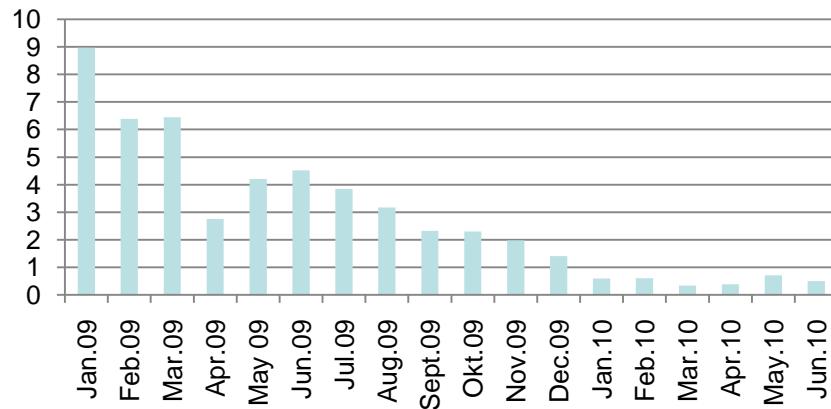
Proportion of shares in the exchanges depository nominal holding – MICEX (NDC) and RTS (DCC)
2009-2010



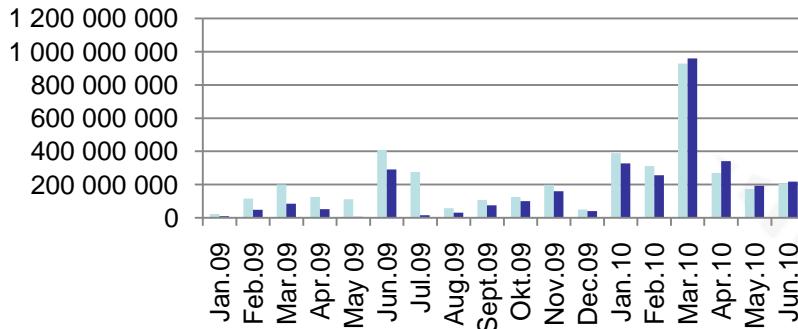
Stock turnover on MICEX and RTS (2008, 2009):



Average bid-ask spread of MRKC at MICEX
in 2009-2010, %

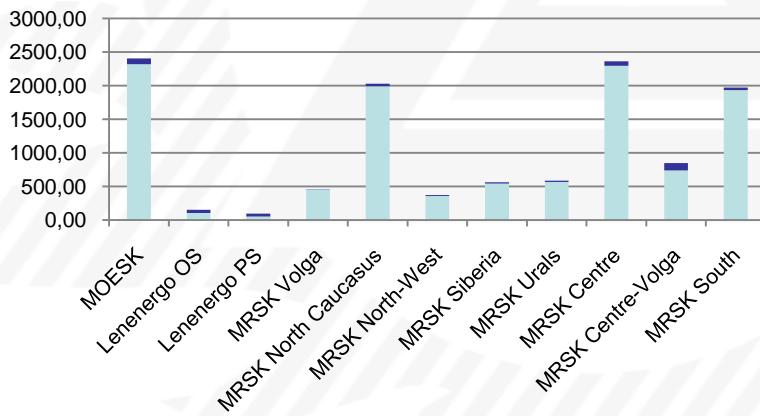
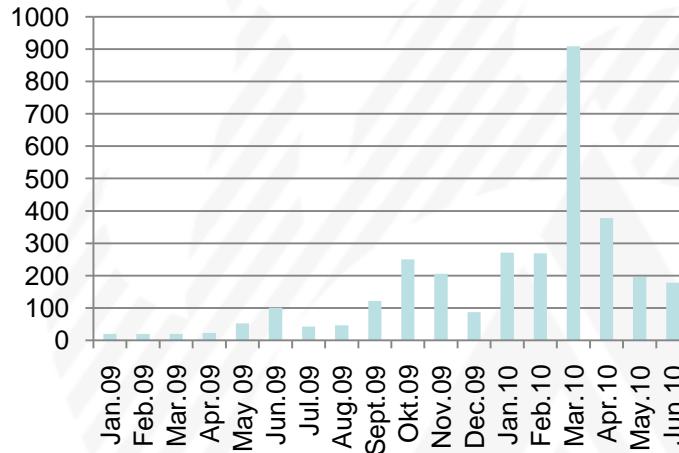


Stock turnover at MICEX in 2009-2010



■ - pcs
■ - RUR

Day-average number of contracts at MICEX



■ -6M'10, MICEX
■ - 6M'10, RTS

Plans on stock exchange market

STRATEGIC GOALS OF
THE COMPANY ON STOCK
MARKET

<i>Goal</i>	<i>Period</i>
Quotation list A2 MICEX	2010
Change of share value in comparison with industry indicators – Above Index	2010
Ranking list position of market multiples among IDGCs Num.1	2016

IDGC of CENTRE

RAS & IFRS 2009 RAB Adoption

IFRS 2009

Bln. RUR	2008	2009	2009/2008
Revenue	43.7	49.3	12.78%
Operational expenses	38.8	45.3	16.54%
EBITDA	8.6	8.2	-2.49%
EBITDA margin	20%	17%	-3 п.п.
Net debt / EBITDA	1.05	1.25	+0.20
Profit and total consolidated profit for the year	2.8	2.1	-24.4%
Profit margin	6%	4%	-2 п.п.

IFRS 2009: Key Assets Indicators

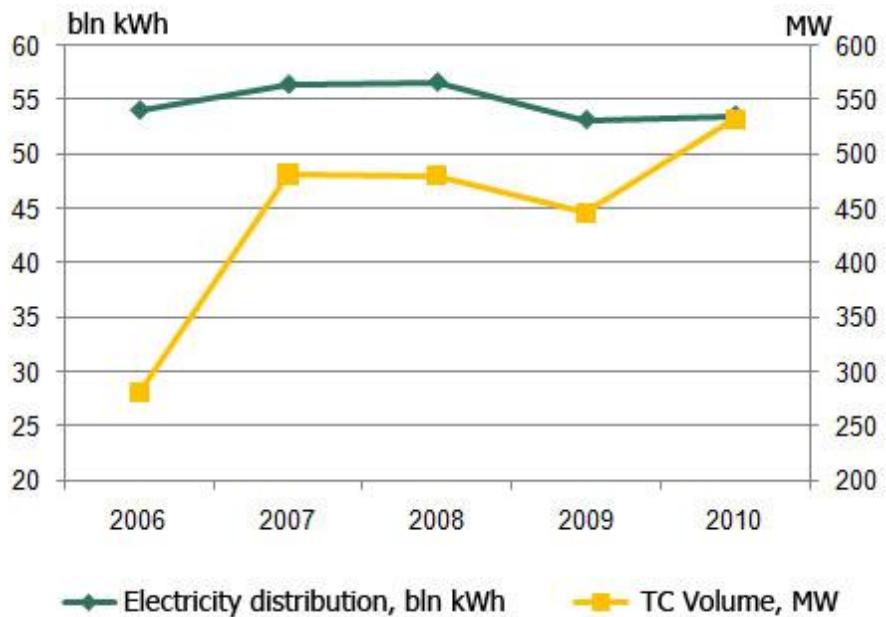
Bln. RUR	31.12.2008	31.12.2009	2009/2008
PP&E	41.34	43.40	4.96%
Intangible assets	0.90	1.26	40.18%
Investments and financial assets	0.03	0.76	2103.79%
Cash & cash equivalents	0.07	0.37	393.05%
Trade and other receivables	5.19	5.04	-3.05%
Total assets	49.16	52.33	6.43

Account receivable (change) -3.05%

IFRS 2009: Key Indicators of Equity and Liabilities

Bln. RUR	31.12.2008	31.12.2009	2009/2008
Equity	26.09	28.55	9.45%
Loans and borrowings	3.97	5.16	29.74%
Total non-current liabilities	9.12	10.04	10.06%
Loans and borrowings	5.40	5.96	10.39%
Current part of long-term loans and borrowings	1.49	5.56	273.15%
Short-term loans and borrowings	3.91	0.4	-89.77%
Trade and other payables	6.50	5.88	-9.58%
Total current liabilities	13.95	13.73	-1.58%
Total equity and liabilities	49.16	52.33	6.43%

RAS 2009: Sales Volume



Year	Electricity distribution, bln kWh	Growth rate, %	TC volume, MW	Growth rate, %
2006	54.0		280.47	
2007	56.4	4.4%	481.28	71.6%
2008	56.6	0.4%	479.84	-0.3%
2009	53.1	-6.2%	445.62	-7.1%
2010	53.5	0.8%	531.55	19.3%

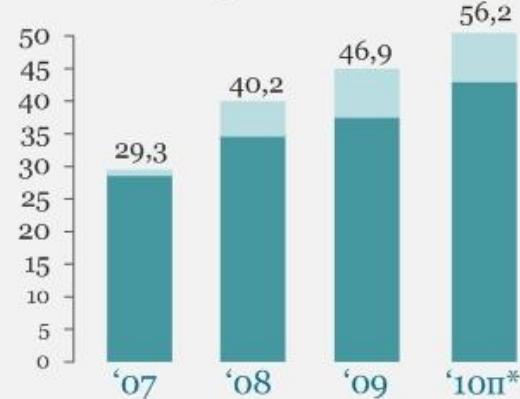
■ - forecast

REVENUE BY ACTIVITY, RUR bln



- ELECTRICITY DISTRIBUTION
- TECHNOLOGICAL CONNECTION
- OTHER ACTIVITIES

ELECTRICITY DISTRIBUTION REVENUE, RUR bln



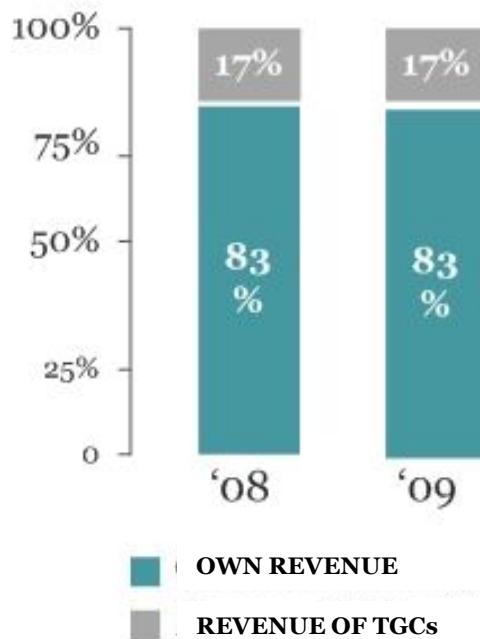
- REVENUE WITHOUT OTHER TGCs
- OTHER TGCs' REVENUE TRANSIT

TECHNOLOGICAL CONNECTION REVENUE, RUR bln



*-forecast

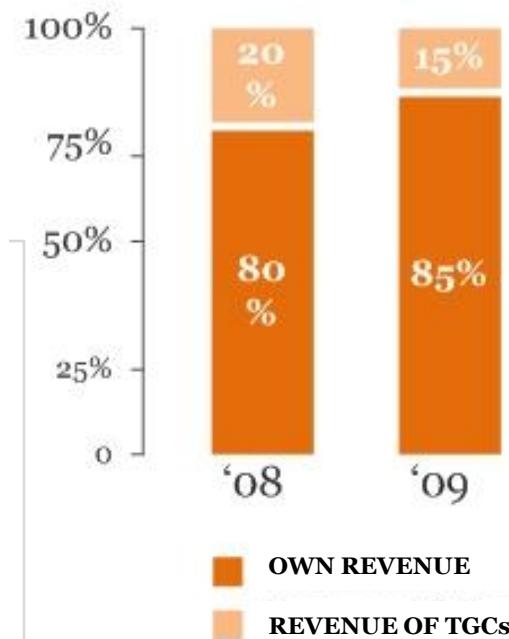
Share in the power transmission market in 2008-2009 (in terms of money)



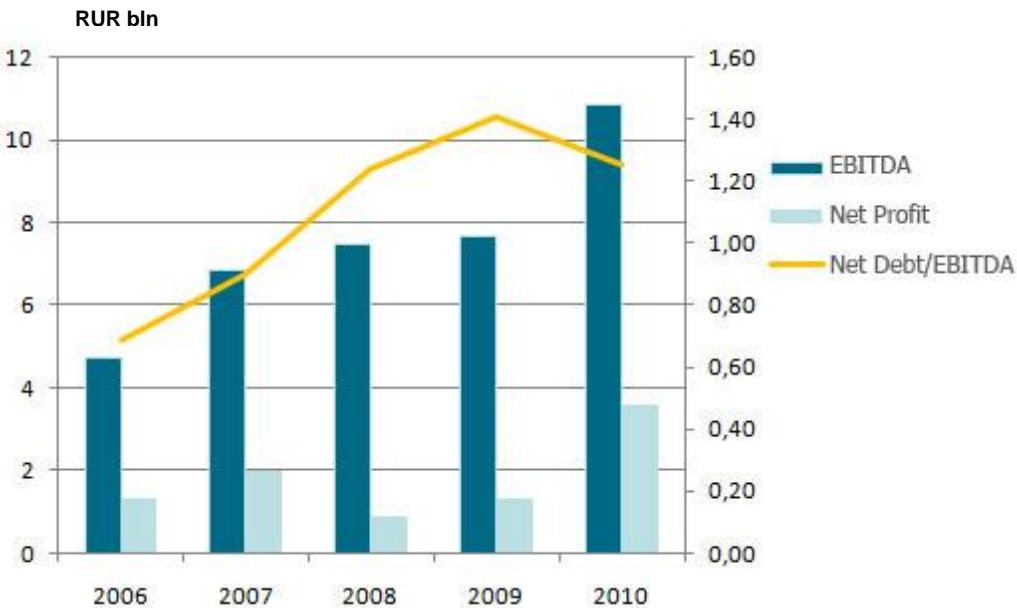
Company's share in the power transmission market in regions, % (2009)

Bryanskenergo	69%
Voronezhenergo	73%
Tambovenergo	73%
Yarenergo	74%
Lipetskenergo	80%
Tverenergo	80%
Orelenergo	81%
Kurskenergo	92%
Smolenskenergo	95%
Belgorodenergo	99%
Kostromaenergo	99%

Share in the technological connection market in 2008-2009 (in terms of money)



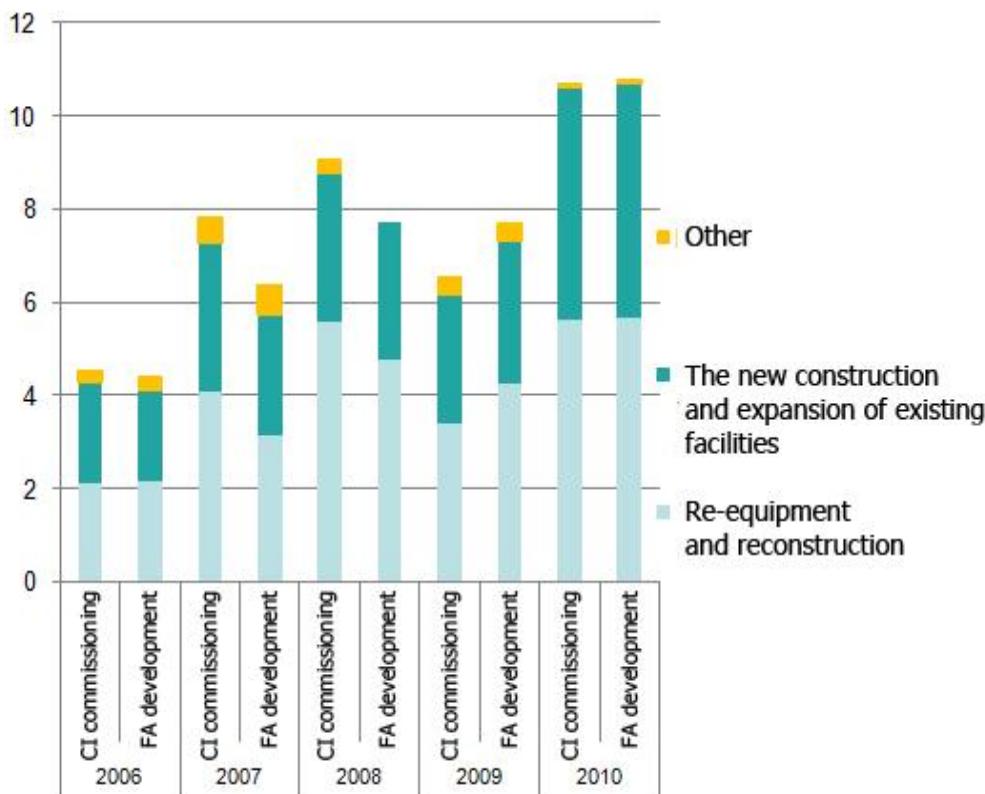
EBITDA vs. Net profit, Net Debt/EBITDA



Year	EBITDA, RUR bln	Net Profit, RUR bln	Net Debt, RUR bln
2006	4,74	1,31	3,27
2007	6,83	1,98	6,14
2008	7,49	0,87	9,31
2009	7,64	1,33	10,76
2010	10,86	3,59	13,61

Legend: forecast (light blue square)

Investment activities



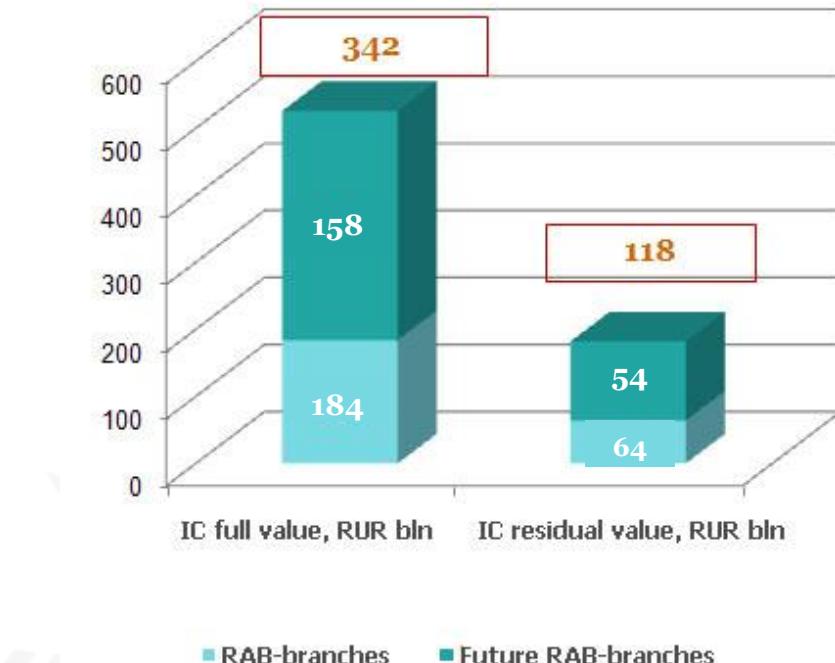
Year	Level of capital investments, RUR bln, VAT n/i	Fixed assets commissioning, RURbln, VAT n/i
2006	4,509	4,350
2007	7,839	6,372
2008	9,071	7,739
2009	6,529	7,687
2010	10,701	10,797

forecast

RAB adoption

Date	Branch	IRAB RUR bln
01.01.2009	Belgorodenergo	19,930
	Lipetskenergo	10,030
	Tverenergo	14,366
01.01.2010	Kurskenergo	10,802
	Yarenergo	8,968
01.07.2010	Bryanskenergo	6,687
	Kostromaenergo	7,437
	Voronezhenergo	12,810
	Orelenergo	6,590
	Smolenskenergo	13,785
	Tambovenergo	6,607

■ forecast



Expected IRAB on
01.01.2011 –
RUR 118 bln

IDGC of Centre, JSC

129090, Moscow, Glukharev pereulok, 4/2
tel. number: +7 495 747 9292 fax: +7 495 747 9292
www.mrsk-1.ru

Director of Corporate relations

Kulbakina T. A.

Kulbakina_TA@mrsk-1.ru

Head of Shareholders Relationship

Department

Ochkasov Evgeny

Ochkasov_EA@mrsk-1.ru

ext. 3033

IR Manager

Tatiana Miroshnichenko

Miroshnichenko_TN@mrsk-1.ru

ext. 3181

Company's ticker symbols on stock markets:

MICEX: MRKC

RTS: MRKC, MRKCG

Appendix

Branch	Average distributional tariffs, kop/kWh				
	2006	2007	2008*	2009*	2010*
Belgorodenergo	48,4	52,4	65,2	80,8	91,7
Bryanskenergo	40,5	74,9*	86,9	106,0	130,5
Voronezhenergo	38,2	45,5	74,0	91,1	102,4
Kostromaenergo	64,3	76,2	91,1	106,4	130,8
Kurskenergo	46,4	47,6	59,1	69,1	98,7
Lipetskenergo	33,5	42,3	64,8	82,2	111,1
Orelenergo	48,3	66,5	105,6	117,0	140,5
Smolenskenergo	65,4	73,0	90,3	110,4	123,8
Tambovenergo	47,0	49,3	87,3	100,3	108,3
Tverenergo	52,7	58,4	103,4	138,3	154,2
Yarenergo	48,4	43,3	59,8	74,0	86,2

* Tariffs are inclusive of the territorial network organizations

Average distributional tariffs w/o TNO, kop/kWh

Branch	2008	2009	2010
Belgorodenergo	64,5	79,8	90,5
Bryanskenergo	55,4	70,3	83,8
Voronezhenergo	52,8	62,6	71,5
Kostromaenergo	90,2	104,5	126,7
Kurskenergo	52,0	60,4	65,8
Lipetskenergo	52,9	68,9	91,8
Orelenergo	79,6	91,1	108,2
Smolenskenergo	85,7	105,3	118,0
Tambovenergo	51,8	62,6	70,9
Tverenergo	72,4	102,2	120,5
Yarenergo	42,1	51,2	60,6

Average tariff (30.03.10) for technological connection, RUR thousand/kW

Branch	Tariff rate, VAT n/i
Belgorodenergo	0,637
Bryanskenergo	8,931
Voronezhenergo	18,045
Kostromaenergo	9,991
Kurskenergo	9,770
Lipetskenergo	7,395
Orelenergo	9,003
Smolenskenergo	5,619
Tambovenergo	2,348
Tverenergo	10,271
Yarenergo	10,323

Fixed assets

Fixed assets characteristic for 31.12.09

	Capacity		Length	
	35-110 kV, MVA	6-35/0,4 kV, MVA	35-110 kV, km	0,4-10 kV, km
IDGC of Centre	31013,4	14863,66	51602,5	320744,8
Belgorodenergo	2634,5	2754,95	4206,5	38534,9
Bryanskenergo	2281,8	758,83	3514,2	22048,2
Voronezhenergo	4465,5	1532,04	6788,6	43543,6
Kostromaenergo	1707,0	1420,12	4304,5	20648,0
Kurskenergo	3286,5	1420,1	4715,9	29537,0
Lipetskenergo	2587,2	1020,6	3834,5	22850,4
Orelenergo	1682,0	793,9	3081,4	24688,6
Smolenskenergo	3071,6	1774,9	6330,9	33559,9
Tambovenergo	2452,3	928,73	4970,8	23194,3
Tverenergo	3962,2	1521,62	6718,0	39472,2
Yarenergo	2882,8	937,87	3137,2	22667,7