

Appendix #1
to the decision of the Board of Directors
of Rosseti Centre, PJSC
Minutes dated 19.01.2026 # 01/26

**INNOVATIVE DEVELOPMENT POLICY
OF ROSSETI CENTRE, PJSC**

P TSA BP 16/SD-01

Moscow

The Innovative Development Policy of Rosseti Centre, PJSC (hereinafter referred to as the Policy) is a strategic document developed in accordance with the Concept of Technological Development for the period up to 2030¹, the Strategy for Scientific and Technological Development of the Russian Federation², the Energy Strategy of the Russian Federation for the period up to 2050³, the Strategic Direction in the Field of Digital Transformation of the Fuel and Energy Complex until 2030⁴, GOST R ISO 56002-2020⁵, the Development Strategy of Public Joint Stock Company Federal Grid Company - Rosseti and its subsidiaries and affiliates for the period up to 2030⁶.

The Policy defines the main goals, principles and instruments of innovative development of Rosseti Centre, PJSC.

The main goals of innovative development of Rosseti Centre, PJSC are:

1. Creating a solid electric power base for long-term sustainable socio-economic development of the Russian Federation.
2. Creation of conditions for scientific and technological development of the electric grid complex of the Russian Federation.
3. Ensuring energy security and technological sovereignty of the electric grid complex of the Russian Federation.
4. Improving the reliability and quality of electricity transmission through the implementation of innovative solutions.
5. Improving operational efficiency, including through the transformation of business processes through the use of innovative technologies.

The main principles of innovative development of Rosseti Centre, PJSC are:

1. Implementation of the state policy in the field of innovative development of the electric grid complex of the Russian Federation.
2. The integrity of the innovation cycle, from research and development to the implementation and scaling of innovation results, and the priority implementation of complex projects.
3. The feasibility of innovative projects aimed at improving technologies, business processes and management methods.
4. Improving the reliability, safety and environmental friendliness of the power grid complex.
5. Priority is given to the use of Russian innovative technologies, equipment and materials.
6. Priority implementation of projects aimed at creating critical and cross-cutting technologies.
7. Promoting the creation of associations that include educational, research, development and production components.
8. Participation of all structural divisions of the executive office and branches in innovation activities, development of an innovation culture in Rosseti Centre, PJSC.

¹ Approved by Order of the Government of the Russian Federation dated 20.05.2023 No. 1315-r.

² Approved by Decree of the President of the Russian Federation dated 28.02.2024 No. 145.

³ Approved by Order of the Government of the Russian Federation dated 12.04.2025 No. 908-r.

⁴ Approved by Order of the Government of the Russian Federation dated 12.03.2024 No. 581-r.

⁵ "National Standard of the Russian Federation. Innovative Management. Innovation Management Systems. Guidelines", approved and put into effect by Rosstandart's Order No. 697-st dated 29.09.2020.

⁶ Approved by the decision of the Board of Directors of PJSC Rosseti dated 31.03.2025 (Minutes of 31.03.2025 No. 682).

9. Development of human resources, including staffing for innovation activities, increasing the innovative activity of personnel.

10. Development of a system for managing rights to the results of intellectual activity obtained within the framework of innovation activities.

11. Active interaction with entities within the industry innovation ecosystem - development institutions, research organizations, higher education institutions, design and engineering organizations, small and medium-sized businesses, and leading manufacturers of electrical equipment.

12. Maximum involvement of existing scientific and technological resources in innovative activities, as well as systematization, storage, and creation of conditions for the effective use of newly created knowledge.

13. Creation of tools for searching, selecting and implementing innovative technologies, using the best available technologies and practices in the field of innovative development.

14. Creation of an effective management system in the field of innovative development.

The main instruments for innovative development of Rosseti Centre, PJSC are:

1. The Innovative Development Program of Rosseti Centre, PJSC.
2. The technological register for the main areas of innovative development of PJSC Rosseti.
3. The knowledge management system.
4. The innovative management system of Rosseti Centre, PJSC.
5. The system for managing the results of intellectual activity obtained within the framework of innovative activities of Rosseti Centre, PJSC.